Fact Book

(FY)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Management Results (million yen)											
Net sales	150,061	151,633	163,726	191,363	191,501	174,628	214,514	242,055	236,625	248,696	251,764
[Net sales by segment] Chemicals	77,269	74,881	82,911	109,062	103,945	90,446	122,323	141,312	130,300	138,587	136,262
Laminates & Building Materials	72,791	76,752	80,815	82,300	87,555	84,182	92,191	100,743	106,325	110,109	115,502
Operating profit	16,184	18,099	19,092	20,834	20,850	17,991	20,348	20,557	25,286	27,408	29,143
Ordinary profit	16,352	18,374	19,600	21,249	21,333	18,438	21,840	22,088	26,135	28,668	30,136
Profit attributable to owners of parent	9,962	11,064	11,996	13,316	12,732	10,759	13,117	10,059	15,135	16,896	18,533
[Profit by segment] *1 Chemicals	5,417	6,223	6,537	7,444	8,123	7,109	7,376	7,494	9,280	9,331	9,330
Laminates & Building Materials	12,838	14,488	15,623	16,169	15,874	13,751	16,379	16,740	20,339	22,535	24,803
Capital investment	2,934	3,876	4,522	7,896	8,487	6,113	7,110	8,697	9,367	9,219	7,887
Depreciation	3,491	3,458	3,569	4,173	4,632	5,683	6,411	6,794	7,041	8,122	8,392
R&D expenditure	2,597	2,672	2,856	3,208	3,454	3,327	3,453	3,997	4,072	4,405	4,706
Total assets	153,434	164,634	189,626	191,025	206,439	207,363	240,388	250,049	274,739	288,058	326,435
Net assets	112,501	119,685	132,616	136,116	146,221	150,505	162,734	158,074	176,543	189,723	207,298
Interest-bearing debt	1,898	2,041	5,152	5,298	7,194	7,671	17,059	31,659	30,495	30,633	51,070
Cash and cash equivalents: at end of period	37,449	47,622	48,896	45,379	40,644	41,185	44,997	47,943	59,637	62,450	54,606
Cash flow from operating activities	14,612	18,331	16,436	13,275	18,240	19,713	11,685	19,852	28,482	26,751	8,776
Cash flow from investing activities	(7,025)	(3,269)	(7,950)	(8,147)	(16,798)	(9,756)	(8,342)	(9,061)	(7,574)	(11,121)	(27,474)
Cash flow from financing activities	(4,849)	(4,587)	(7,406)	(7,557)	(6,210)	(9,179)	(1,114)	(9,355)	(11,167)	(16,790)	10,774
Free cash flow	7,586	15,062	8,485	5,127	1,442	9,957	3,342	10,790	20,907	15,629	(18,697)
Per Share Data											
Earnings per share (yen)	152.62	169.48	183.76	203.95	195.01	164.79	200.90	157.27	236.60	266.36	296.48
Net assets per share (yen)	1,654.14	1,759.91	1,880.13	1,936.87	1,994.03	2,064.24	2,223.98	2,270.08	2,529.07	2,762.12	3,010.32
Dividend per share (yen)	46.00	85.00	92.00	103.00	106.00	107.00	108.00	109.00	112.00	126.00	138.00
Payout ratio (%)	30.1	50.2	50.1	50.5	54.4	64.9	53.8	69.3	47.3	47.3	46.5
Financial Indicators											
Overseas sales ratio (%)	33.2	30.8	33.4	42.0	40.7	42.7	49.2	51.2	47.8	48.0	45.8
Operating profit margin (%)	10.8	11.9	11.7	10.9	10.9	10.3	9.5	8.5	10.7	11.0	11.6
Return on equity (ROE) (%)	9.4	9.9	10.1	10.7	9.9	8.1	9.4	6.9	9.9	10.1	10.2
Return on assets (ROA) (%)	6.6	7.0	6.8	7.0	6.4	5.2	5.9	4.1	5.8	6.0	6.0
Debt-to-equity ratio (times)	0.018	0.018	0.042	0.042	0.055	0.057	0.124	0.218	0.188	0.177	0.268
Equity ratio (%)	70.4	69.8	64.7	66.2	63.1	65.0	60.4	58.1	58.9	60.2	58.4
Other Indicators											
Domestic naphtha price (yen)	46,000	32,800	40,500	51,000	42,000	33,000	50,000	76,250	67,500	75,500	67,100
Exchange rate (JPY/USD) *2	120.99	110.29	112.38	110.56	109.37	106.67	109.84	130.77	140.54	151.43	150.42
Number of new housing starts (x10,000 units)	92.0	97.4	94.6	95.2	88.3	81.2	86.5	86.0	80.0	81.6	71.1
Area of non-residential building starts (thousand m^2)	49,988	51,334	53,313	51,016	47,979	44,921	48,055	46,899	42,793	38,723	35,779

*1 Operating profit before deduction of unallocated operating expenses